



2025-26 ICE RINK REPORT

A summary and analysis of the 2025-26 ice rink operations at the Weinberg Family Recreation Center.



Table of Contents

SEASON INFORMATION 3

 STAFFING AND TRAINING 3

 SEASON PASSES..... 4

 PARK DISTRICT OF HIGHLAND PARK MEMORANDUM OF UNDERSTANDING 5

 DAILY ADMISSION AND ATTENDANCE 5

SKATING AND HOCKEY CLASSES 7

YEAR AROUND PROGRAMMING/FACILITY USAGE 8

FACILITY AND ICE RENTALS 11

PARTICIPANT FEEDBACK 12

FINANCIAL OVERVIEW 15

APPENDIX A: ICE RINK SCHEDULE 17

APPENDIX B: ICE RINK FEE HISTORY..... 19

APPENDIX C: RINK FEES COMPARISON 20

APPENDIX D: 10-YEAR DATA 21

INTRODUCTION

This annual report reviews the facility, programming, operations, and financial data for the Weinberg Family Recreation Center Ice Operation during the 2025-26 fiscal year. The Weinberg Family Recreation Center consist of two seasonal outdoor lighted ice rinks, a before and after-school program, programming space for enrichments, summer camp, and seasonal pickleball/Dekhockey courts.

SEASON INFORMATION

The 2025-26 ice rink season operated from November 28 through March 1. The operation continued with the same model as previous seasons with season passes being required to skate at the rink on Saturdays and Sundays. Daily admission was available Monday through Friday.

STAFFING AND TRAINING

Our ice rink staff consists of over 30 seasonal employees serving in a variety of roles including managers, Zamboni drivers, cashiers, skate guards, party attendants, and skating/hockey instructors. This season we had 32 staff in these positions. Most of our staff are high school students with our managers/Zamboni drivers being individuals who are working as a supplement to a full-time job. Our biggest challenge is finding qualified Zamboni drivers and skating instructors. We have been very fortunate to retain most of these staff for the last several seasons.

Our team emphasizes cross-training staff to work in multiple roles including cashier, party attendant, and skate guard positions. This flexibility allows us to adjust staffing to meet daily operational needs while ensuring a seamless experience for visitors. All staff received in-person training on daily operations, led by Shannon Stevens, with a focus on safety, teamwork, and excellent customer service.

Staff training was held in person at Weinberg. An all-staff orientation was held on November 24 to prepare for the season. We had one new Zamboni driver who participated in a multi-day training regime. All staff prepared for the season with a comprehensive review of the ice rink operations, from rink rules and regulations to RecTrac and customer service scenarios. We also can rely on college staff home on break to help supplement during our busiest season in December and early January.



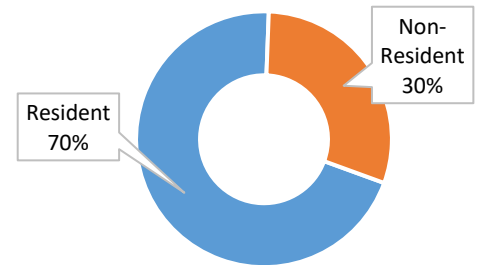
SEASON PASSES

Ice rink visitors were required to purchase a season pass to visit the ice rinks on weekends. Rink users purchased an All-Access Pass, which allowed visitors to enjoy open skating, hockey, or broomball. Daily admission was offered Monday-Friday. This table outlines the pricing for the 2025-26 season passes. All Access Passes increased by 3% from last season while guest passes remained the same. The break even for purchasing a season pass is approximately 5-6 visits.

Pass Type	Resident/Non-residents
All-Access Pass	\$69/139
Guest Pass (5 visits)	\$50/75

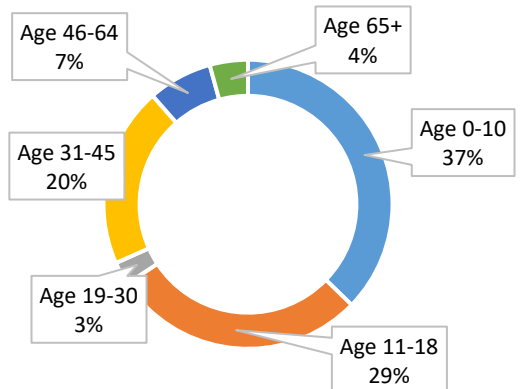
The member location chart shows where passholders reside. During 2025-26, 70% of passholders were from Glencoe. This compares to 67% in 2024-25 and 68% in 2023-24. The remaining 30% consisted of passholders who resided in Winnetka, Wilmette, Northbrook, Highland Park, and a small percentage of other area communities.

MEMBER LOCATION



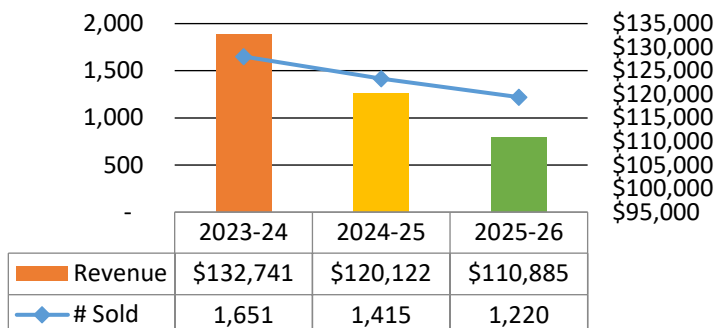
The season pass age breakdown chart shows the ages of all passholders. During the 2025-26 season, 66% of passholders were under 18. We are continuing to see high usage by the 11-18-year-old age group during open hockey.

AGE BREAKDOWN

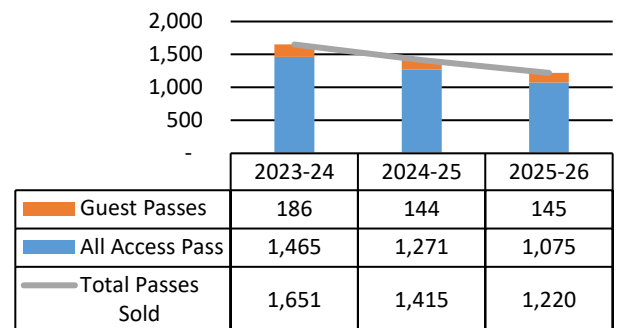


The graphs below show the trend of pass sales over the last three years. There has been a downward trend in all access passes sold, but still relative to the previous two seasons. Guest passes are consistent to last season, but still down from the 2023-24 season. We anticipate this to continue to trend this way under the current pass/daily admission model.

PASS SALES



PASSES SOLD



PARK DISTRICT OF HIGHLAND PARK MEMORANDUM OF UNDERSTANDING

New this season we had a Memorandum of Understanding with the Park District of Highland Park to provide their residents with ice rink passes at resident rates. The Park District of Highland Park then reimbursed the district for the difference in the resident/non-resident pass fee. Below is a table showing the breakdown in passes, revenue, and visits by Highland Park Residents

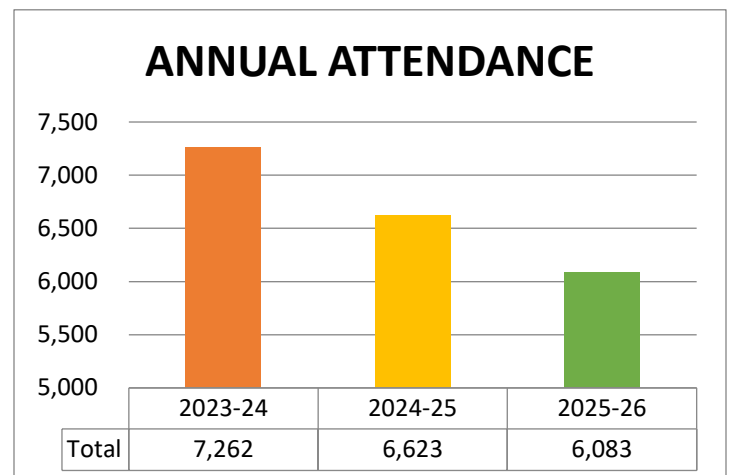
Pass Type	# of Passes	Revenue	# Visits	Revenue/Visit
All-Access Pass	37	\$5,106	137	\$37.27
Guest Pass (5 visits)	6	\$450	13	\$34.62
Totals	43	\$5,556	150	\$37.04

DAILY ADMISSION AND ATTENDANCE

In 2025-26, daily admission was accepted Monday-Friday only. Daily admission could be purchased in-person at the facility. Daily admission was \$12 for Glencoe residents and \$24 for non-residents. This allowed open skate, hockey, or broomball access to the rink. Daily admission continued to be heavily non-residents, as seen in the chart.

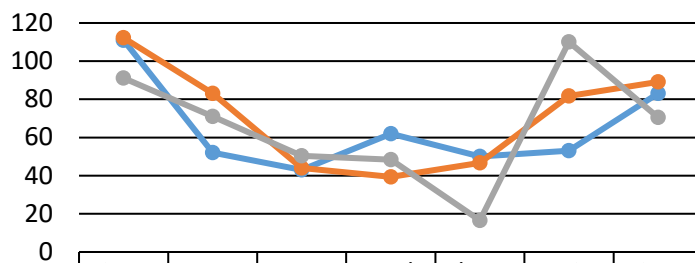
Daily Admission	Visits			Revenue		
	2023-24	2024-25	2025-26	2023-24	2024-25	2025-26
Resident	396	379	509	\$4,752	\$4,663	\$6,108
Non-Resident	811	697	603	\$16,220	\$14,005	\$14,476
Total	1,207	1,076	1,112	\$20,972	\$18,668	\$20,584

Annual attendance is heavily impacted by weather and is trending downward over the past three seasons. However, the average number of visits per passholder has increased. Since the breakeven point for passes is about 5–6 visits, the decrease in pass sales suggests that passholders are using the rink more frequently.



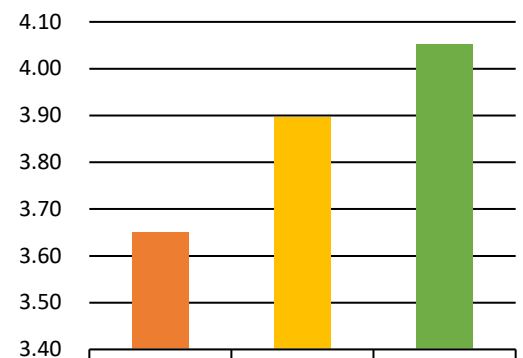
The graph shows the average visits by day for the past three seasons. There continues to be a decline in visits for weekdays as the years progress. Looking at the chart Thursdays visit are significantly down this year due to Christmas/New Years falling on this day this year. We also have skating lessons and multiple rentals on the main rink that day which impacts the amount of open skate/hockey available. Friday through Sunday continues to be the peak days for patrons to visit the rink.

AVERAGE VISITS BY DAY



	Sun.	Mon.	Tues.	Wed.	Thurs.	Fri.	Sat.
2023-24	111	52	43	62	50	53	83
2024-25	112	83	44	39	47	82	89
2025-26	91	71	50	48	17	110	70

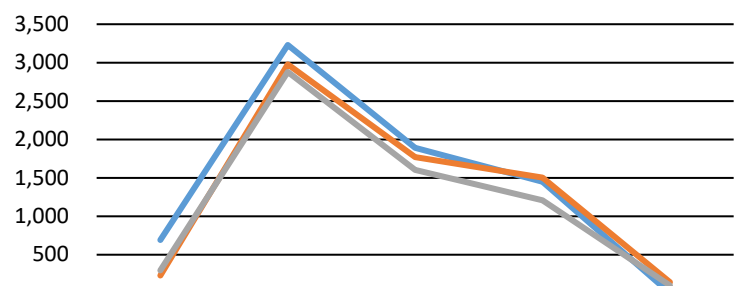
AVERAGE PASS VISITS



	2023-24	2024-25	2025-26
Average Pass Visits	3.65	3.90	4.05

This graph illustrates monthly facility usage trends from November through March over the past three seasons. Across all years, December consistently represents the peak month of activity, followed by a gradual decline through the remainder of the winter season. Overall usage has trended downward year over year, with 2025–26 slightly outperforming 2024–25 in November but falling below prior years during peak and mid-season months. These trends suggest stable seasonal patterns, but a continued softening in total visits that may warrant further evaluation of programming, pricing, or access strategies.

MONTHLY VISIT TRENDS



	November	December	January	February	March
2023-24	692	3,230	1,890	1,450	-
2024-25	228	2,978	1,772	1,502	143
2025-26	295	2,879	1,602	1,207	100

SKATING AND HOCKEY CLASSES

Our skating and hockey classes continued to be popular. The program follows the United States Figure Skating Association (USFS) class offerings and curriculum. Weinberg offers USFS levels for skaters age 3-14 and adults. Weinberg also offers basic hockey classes through the Minor Hawks hockey program. Classes primarily consist of beginner hockey classes for ages 4-10. These classes set the foundation for learning to play the game and the fundamentals associated with hockey. The graph compares the last four enrollment seasons in our skating and hockey classes. Revenue and enrollment are trending downward compared to the highs we saw over the last few years.

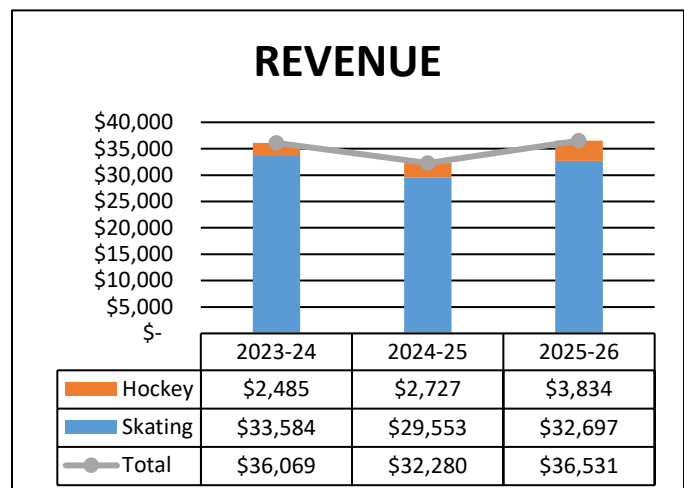
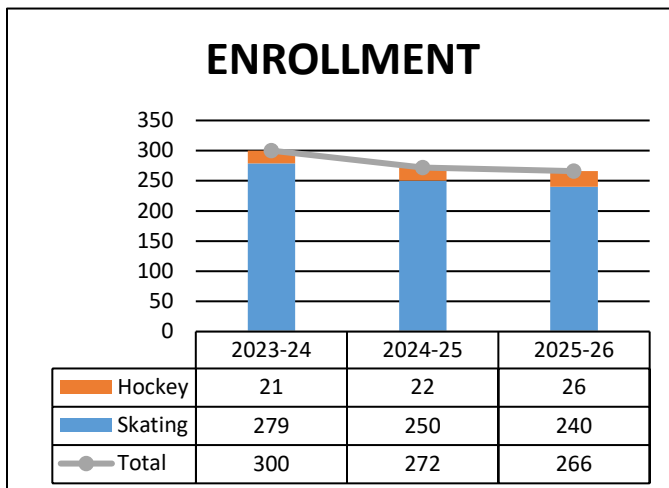


Skating classes continue to serve as a significant revenue driver at the ice rink while also supporting efficient use of studio rink time. Over the course of the season, the program utilized 92 hours of studio ice, generating approximately \$397 per hour in gross revenue.

While program revenues are recorded within the recreation program budget rather than the rink's operating budget, the classes play an important role in maximizing utilization of rink space and contributing to the ice rink's overall financial performance.

After accounting for direct program expenses, skating classes generated \$29,261 in net revenue, or \$318 per hour. This strong net return reflects both the financial performance of the program and its operational efficiency, with a high percentage of revenue retained after expenses.

Overall, skating classes provide both financial value at the program level and operational value to rink operations by effectively leveraging available ice time.



YEAR AROUND PROGRAMMING/FACILITY USAGE

Even though the rink operated seasonally, programming at the Weinberg Family Recreation Center continues year-round. During the summer months, the main rink is converted into six pickleball courts, while the studio transforms into a Dekhockey rink, keeping the facility active and engaging for the community.

KIDS CLUB – EXTENDED DAY PROGRAM

Throughout the school year, Kids Club operates Monday through Friday at the Weinberg Family Recreation Center. This program has nearly 120 participants in the program for before and after school care.



SCHOOL DAY OFF

On days when District 35 schools are not in session, we offer our School Day Off program in the same space. The School Day Off program serves over 1,000 participants yearly providing much needed care for the community on non-school days.

SUMMER CAMP

The Weinberg Family Recreation Center is also home to two major summer camp programs. Our teen camp, Action Quest, and the popular Game On! Sports 4 Girls camp. Both camps run Monday through Friday throughout the summer and are based at the facility. There are also specialty camps that utilize the programming spaces in the summer such as Jewelry Making and Fashion Design.



ENRICHMENT CLASSES

Throughout the year we utilize the Recreation Room to run after-school enrichment programs for the community. These classes vary by season but popular programs such as dance, theatre, karate, chess, and more. The proximity to South School allows for convenient program opportunities for students to attend after school.

PICKLEBALL COURTS

In 2023, due to high demand for dedicated pickleball courts in the community, six tiled sport courts were installed on the main rink. This allows free open play and programming to utilize the space for the community. Our summer camps play daily on the courts through structured and unstructured play. Community members can reserve these courts through our online system.



DEKHOCKEY

Each spring, the studio rink is leased and transformed into a dekhockey court. Dekhockey is like floor hockey and is leased by a local resident to run leagues on Tuesdays and Sundays. Our camp programs incorporate clinics to give participants the opportunity to learn and play the game.



The table below highlights the number of participants the Weinberg Family Recreation sees year-round outside of the rink season. Also, it highlights the revenue captured by the facility throughout the year.

	# Enrolled for Year			Total Revenue			Excess Revenue Over Expenditures		
	2023-24	2024-25	2025-26	2023-24	2024-25	2025-26	2023-24	2024-25	2025-26
Kids Club AM Care	24	19	24	\$50,863	\$53,184	\$72,010	\$28,451	\$24,404	\$42,039
Kids Club PM Care	65	92	95	\$319,900	\$465,900	\$560,553	\$223,941	\$325,818	\$409,314
Days Off Program	340	824	1,146	\$57,362	\$90,367	\$125,300	\$21,768	\$37,600	\$44,246
Action Quest	158	310	220	\$130,524	\$320,524	\$305,659	\$73,777	\$189,298	\$165,070
Game On! Camp	135	461	628	\$191,056	\$300,056	\$416,053	\$48,357	\$78,205	\$108,028
Totals	722	1,706	2,112	\$749,705	\$1,230,928	\$1,479,275	\$359,666	\$655,324	\$768,322

SPECIAL EVENTS

OPENING DAY

Weinberg Opening Day was held on Friday, November 29. We were open from 11 AM-7 PM for open skate and open hockey. Our annual tradition over the last 10 years is it is a free day for the community. Over 300 people visited the rink on opening day.

WELCOME TO WINTER

Welcome to Winter kicked off the rink season for pass holders on Sunday, December 7. The event featured free hot chocolate for everyone, mini golf on the studio ice, and bounce houses in the runway.

FAMILY SKATES

This season, the rink hosted three themed family skate events: Sk8 Pop Demon Hunters, Glow Skate, and The Wizarding World of Weinberg. These events provided engaging, themed experiences for the community and contributed to overall attendance. Of the three, Glow Skate was the most popular, drawing 203 visitors in a single evening.

OTHER EVENTS

Visit with Santa and Winter Wine Tasting took place at Weinberg during the rink season. We also utilize the building and park for the annual Mud Run.



Date	Theme	Skaters
December 7	Welcome to Winter	56
December 19	Sk8 Pop Demon Hunters	74
January 9	Glow Skate	203
January 19	Community Skate	60+
February 20	Weinberg Wizard World	49

COMMUNITY ENGAGEMENT

During the season, we partnered with a variety of community groups to ensure the rink was accessible and enjoyable for all.

All three District 35 schools visited the rink at least once throughout the season. South School held PE classes at the rink every Tuesday and Thursday during the month of December. Over 400 students visited the rink each week. We provided space for the classroom holiday parties there prior to winter break. West School organized winter and Valentine's Day skating events for all students with over 250 visitors each day. To wrap up the season, Central School's 8th graders participated in skating activities and hosted their annual broomball tournament at the rink.

Additional partnerships included the Glencoe Library, Glencoe Junior High Project, NSSRA, and local PTO groups. These partnerships supported events such as teen skate nights, the Winter Reading Club, and service projects. This was the first year NSSRA skated at the rink, and we look forward to continuing this partnership in the future.

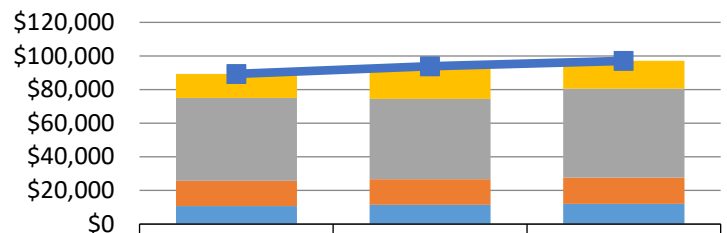
FACILITY AND ICE RENTALS

Weinberg Family Recreation Center is available for recreation room rentals year-round and ice rink rentals during the winter season. Our facility rentals for the ice rink are mainly comprised of birthday/family parties, hockey groups, and broomball parties. This season there continued to be a large interest in hosting outdoor birthday parties and school events at the ice rink. Ice rental rates for the past three seasons can be seen in the chart.

The facility has experienced a reduction in demand for the early evening permanent ice time slots. Our rentals are directly impacted by weather-related closures. Our overall revenue is up compared to previous years but can be attributed to the 3% increase in fees.

Rental Rates	2023-24 R/NR	2024-25 R/NR	2025-26 R/NR
Main Rink	\$384/480	\$403/503	\$415/518
Studio Rink	\$230/288	\$242/303	\$250/318
Recreation Room	\$111/139	\$122/153	\$128/160

Facility Rental Revenue



	2023-24	2024-25	2025-26
Winnetka Hockey	\$14,318	\$19,458	\$16,456
Main Rink Rentals	\$49,318	\$47,739	\$52,976
Studio Rink Rentals	\$15,064	\$15,398	\$15,593
Room Rentals	\$10,648	\$11,389	\$12,049
Total	\$89,348	\$93,984	\$97,074

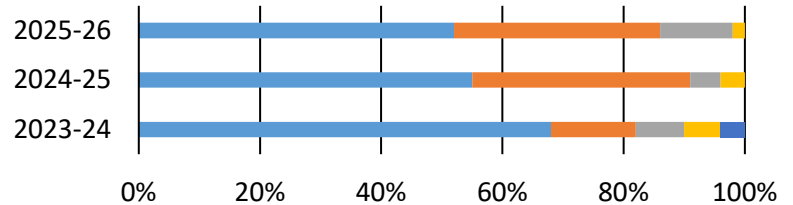
PARTICIPANT FEEDBACK

After every season, staff survey ice rink pass holders for feedback about their facility experience. This year, we had 65 total responses, compared to 85 in 2023-24 and 42 in 2024-25. The following graphs compile the essential feedback received from pass holders.

Overall, the data indicates a positive user experience at the ice rink. We continue to receive most of the ratings in the good to excellent category. We have seen a decline in the fair and poor scores from 10% in 2023-24 to 2% in 2025-26.

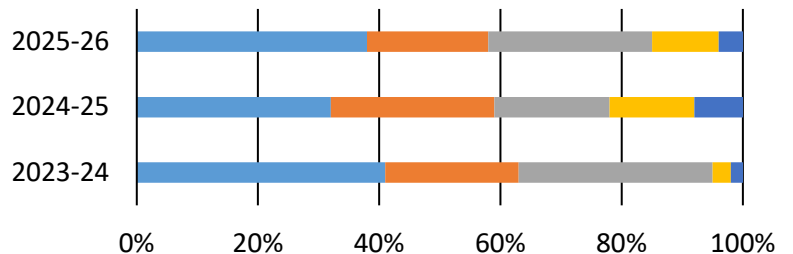
The 2025–26 season shows a modest increase in the perceived value of purchasing a season pass. While lower ratings such as “Poor” remain minimal, there is still a noticeable shift away from the highest value categories compared to previous years. Although some recovery in perception began in 2024–25, the overall trend suggests that fewer users are rating the pass as “Very Good” or “Good.” This indicates that, despite stable low dissatisfaction, the overall cost-benefit perception of the season pass may be gradually weakening.

OVERALL EXPERIENCE



	2023-24	2024-25	2025-26
Excellent	68%	55%	52%
Very Good	14%	36%	34%
Good	8%	5%	12%
Fair	6%	4%	2%
Poor	4%	0%	0%

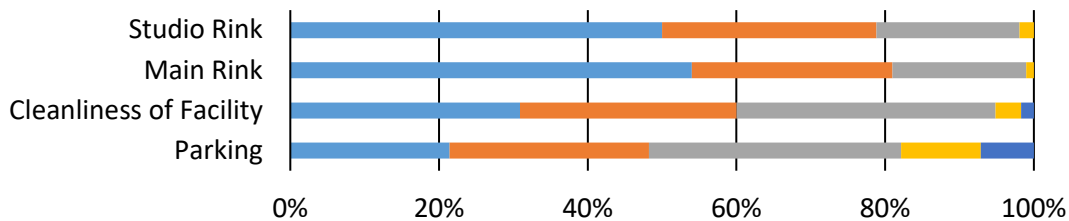
VALUE OF SEASON PASS



	2023-24	2024-25	2025-26
Excellent	41%	32%	38%
Very Good	22%	27%	20%
Good	32%	19%	27%
Fair	3%	14%	11%
Poor	2%	8%	4%

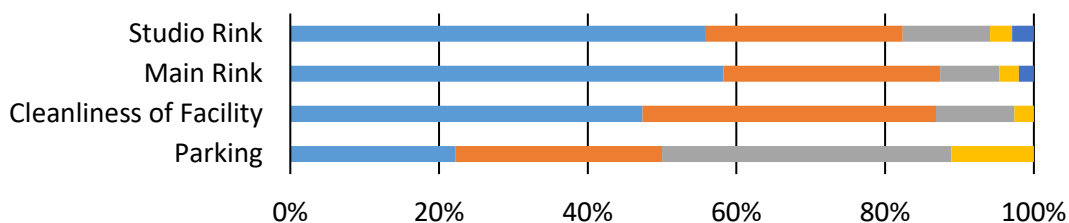
Overall, ratings for the Main and Studio Rink remain strong year over year, while Cleanliness of the facility saw the most noticeable decline. Looking further into the survey, staff recognizes the need to improve this category by creating a structure around hockey bags and adjusting the schedule to create less overlap with open hockey and open skate. Parking continues to be the lowest rated amenity, with only minor shifts from last year.

2025-26 - RATE AMENITIES



	Parking	Cleanliness of Facility	Main Rink	Studio Rink
Excellent	21%	31%	54%	50%
Very Good	27%	29%	27%	29%
Good	34%	35%	18%	19%
Fair	11%	3%	1%	2%
Poor	7%	2%	0%	0%

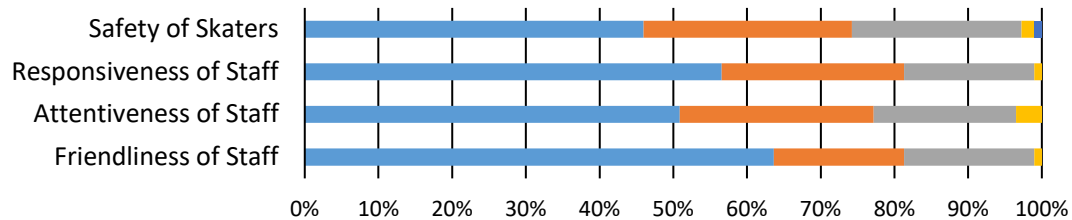
2024-25 - RATE AMENITIES



	Parking	Cleanliness of Facility	Main Rink	Studio Rink
Excellent	22%	47%	58%	56%
Very Good	28%	39%	29%	26%
Good	39%	11%	8%	12%
Fair	11%	3%	3%	3%
Poor	0%	0%	2%	3%

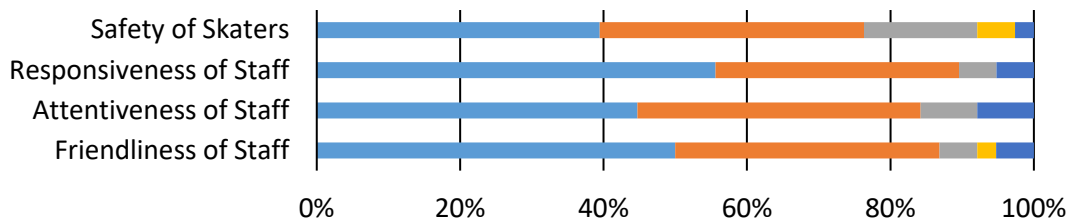
Staff ratings improved overall in the 2025–26 season, with increases in “Excellent” scores across most categories, particularly in friendliness, attentiveness, and safety. Lower ratings such as “Fair” and “Poor” declined or were eliminated, indicating stronger overall satisfaction and fewer negative experiences compared to 2024–25.

2025-26 - RATE ICE RINK STAFF



	Friendliness of Staff	Attentiveness of Staff	Responsiveness of Staff	Safety of Skaters
Excellent	63%	51%	56%	46%
Very Good	18%	26%	25%	28%
Good	18%	19%	18%	23%
Fair	1%	4%	1%	2%
Poor	0%	0%	0%	1%

2024-25 - RATE ICE RINK STAFF



	Friendliness of Staff	Attentiveness of Staff	Responsiveness of Staff	Safety of Skaters
Excellent	50%	45%	56%	39%
Very Good	37%	39%	34%	37%
Good	5%	8%	5%	16%
Fair	3%	0%	0%	5%
Poor	5%	8%	5%	3%

FINANCIAL OVERVIEW

	2023-24	2024-25	2025-26 Projected
Total Revenue	(\$262,123)	(\$249,760)	(\$248,307)
Total Expenditures	\$386,174	\$426,229	\$419,054
Skating Class Excess Revenue Over Expenditures	(\$25,583)	(\$22,563)	(\$29,261)
Excess (or Deficiency) Revenue Over Expenditures	\$98,468	\$153,906	\$141,486

The facility continues to operate with an annual operating deficit that remains consistent with historical trends, typically ranging between \$150,000 and \$180,000. The projected net deficiency (including skating classes) for 2025-26 is \$144,549, following \$153,906 in 2024-25 and \$98,468 in 2023-24. While revenues have remained relatively stable, expenditures have increased due to rising operational costs, reinforcing the structural challenge of managing a seasonal facility with high fixed expenses.

It is important to note that this budget supports a recreation center that operates year-round. While the revenue streams are specific to the seasonal ice rink (such as rentals, season passes, and daily admissions), many of the associated expenses are shared or partially allocated across the broader facility. As a result, the ice rink budget reflects both direct seasonal operations and a portion of the costs required to support the full-time recreation center.

Despite these pressures, skating and hockey classes remain a strong programmatic performer, generating \$29,261 in net revenue in 2025–26. However, this revenue is recorded within the recreation program budget and does not directly offset the ice rink facility budget. While the program demonstrates strong financial performance on its own, its excess revenue is not applied to reduce the facility’s operating deficit. As a result, the facility continues to carry the full burden of its operational costs, particularly those tied to staffing, utilities, and capital maintenance. This is similar to other programs in the facility including Kids Club, School Day Off, summer camp, and enrichments.

Key financial drivers impacting operations include:

- **Revenue Structure:** Continued reliance on the pass and daily admission model to generate upfront, predictable revenue through season pass sales. Identifying new and innovative revenue streams will be explored to offset increased expenses.
- **Labor Costs:** Ongoing impact of staffing expenses and how to operate more efficiently.

- **Capital Maintenance:** Increasing costs associated with aging infrastructure, particularly compressor and cooling floor systems nearing the end of their useful life. There is currently significant operating expenses to maintain this system year over year.
- **Utilities:** High utility expenses, including fuel/heat and electricity, remain a significant and necessary cost driver for rink operations.

Overall, the financial outlook reflects a stable but constrained operating model, where consistent deficits are expected and largely driven by external cost pressures and the inherent limitations of a seasonal facility.

APPENDIX A: ICE RINK SCHEDULE

REGULAR SEASON ICE RINK SCHEDULE

Below is the regular season ice rink schedule. This was for November 28-December 19, and January 3-March 1.

Open Skate

Monday-Friday

12-2:45 PM

3-6:30 PM

Saturday

11 AM-1 PM

1:30-2:30 PM

3-4:30 PM

Sunday

11 AM-1 PM

1:30-2:30 PM

3-5:30 PM

Open Hockey

Monday-Friday

12-2:45 PM

3-4 PM

4:15-5:15 PM

5:30-6:30 PM

6:45-7:45 PM

8-9 PM

Saturday

1:15-2:45 PM

2:45-4 PM

Sunday

8-9:30 AM

9:45-10:45 AM

12-1:15 PM

1:15-2:45 PM

2:45-4 PM

WINTER BREAK SEASON ICE RINK SCHEDULE

Below is the winter break ice rink schedule. This was for December 20-January 2. The rink was closed on Thursday, December 25, and Thursday, January 1.

Open Skate

Monday-Friday

12-2:45 PM

3-6:30 PM

Saturday

11 AM-1 PM

1:30-2:30 PM

3-4:30 PM

Sunday

11 AM-1 PM

1:15-2:30 PM

3-5:30 PM

Open Hockey

Tuesday-Friday

9:30-10:45 AM

11 AM-12 PM

12:15-1:15 PM

1:15-3:15 PM

3:45-4:45 PM

6:45-7:45 PM

8-9 PM

Saturday

12-1:15 PM

1:15-2:45 PM

2:45-4 PM

Sunday

8-10:45 AM

12-1:15 PM

1:30-2:30 PM

2:45-4 PM

APPENDIX B: ICE RINK FEE HISTORY

	2023-24	2024-25	2025-26
ADMISSION FEES (R/NR)			
Open Skate/Hockey	\$12/20	\$12/20	\$12/24
Skate Rental	\$5	\$5	\$5
SEASON PASSES (R/NR)			
All-Access Pass	\$63/126	\$66/132	\$69/139
Guest Passes (5 visits)	\$50/75	\$50/75	\$50/75
SKATING CLASSES (per class)			
Preschool Learn-to-Skate (Tot)	\$22.50	\$24.28	\$25.50
School-Age Learn-to-Skate (Basic)	\$22.50	\$24.28	\$25.50
Minor Hawk	\$22.50	\$24.28	\$25.50
RENTALS (R/NR)			
Main Rink	\$384/480	\$403/504	\$427/534
Studio Rink	\$230/288	\$242/303	\$258/328
Permanent Renter	\$345/431	\$362/453	\$385/481
Birthday Party Package (1-hour studio/ 2-hour party room)	\$452/566	\$486/608	\$522/658
Recreation Room	\$111/139	\$122/153	\$132/165

APPENDIX C: RINK FEES COMPARISON

	Glencoe PD Ice Rink	Winnetka PD Winnetka Ice Arena	Wilmette PD Centennial Ice Rink	Highland Park Centennial Ice Rink	Northbrook PD Sports Center	Glenview PD Ice Center	Skokie PD Skatium Ice Rink
ADMISSION FEES							
Youth (3-17)	\$12/24	\$6.50	\$8	\$7	\$6	\$8	\$7
Adults (18-65)	\$12/24	\$7.50	\$9	\$7	\$7	\$8	\$7
Skate Rental	\$5	\$4	\$5	\$4	\$4	\$4	\$4
SEASON PASSES							
Individual	\$69/139	\$750	\$100/133	Can purchase season pass for resident rate at WFRC	10 Visit Pass \$63	\$67/80	\$150
RENTALS							
Main Rink (R/NR)	\$415/518	\$400 \$225 Non-Prime	\$420	\$275 (10-20 skaters) \$325 (21-30 skaters)	\$385	\$490 \$210 Non-Prime	\$450
Studio Rink (R/NR)	\$250/318	N/A	\$210	N/A	N/A	\$210 \$190 Non-Prime	\$200
PUBLIC SKATE AND OPEN HOCKEY WEEKLY HOURS							
Public Skate	Main – 24.5 Studio – 2 (+13.75 flex schedule)	9.75	7.5	9.75	7.5	11	13.75
Open Hockey	Main – 7.5 Studio – 23 (+13.75 flex schedule)	Not Offered	1.5	Not Offered	1.5	13.5	4.8



APPENDIX D: 10-Year Data

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Pass Revenue	\$23,691	\$27,229	\$26,686	\$36,554	\$150,761	\$155,430	\$113,385	\$129,765	\$120,122	\$113,738
Daily Admission Revenue	\$12,219	\$15,566	\$19,538	\$26,058	\$284	\$19,965	\$22,312	\$24,479	\$19,708	\$21,352
Total Visit Revenue	\$35,910	\$42,795	\$46,224	\$62,612	\$151,045	\$175,395	\$135,697	\$154,244	\$139,830	\$135,090
Rental Revenue	\$86,042	\$95,372	\$104,008	\$116,369	\$109,768	\$119,444	\$119,216	\$105,565	\$108,189	\$110,876
Miscellaneous Revenue	\$2,176	\$1,621	\$1,691	\$1,704	\$879	\$1,433	\$1,710	\$2,442	\$1,676	\$2,341
Total Revenue	\$124,128	\$139,788	\$151,923	\$180,685	\$261,692	\$296,272	\$256,623	\$262,251	\$249,695	\$248,307
Total Expenses	(\$248,627)	(\$257,374)	(\$252,859)	(\$287,437)	(\$291,985)	(\$305,254)	(\$335,754)	(\$386,174)	(\$426,229)	(\$419,054)
Overall Financials	(\$124,499)	(\$117,586)	(\$100,936)	(\$106,752)	(\$30,293)	(\$8,982)	(\$79,131)	(\$123,923)	(\$176,534)	(\$170,747)
Total Pass Visits	1,112	1,477	1,367	1,269	13,155	6,765	4,342	6,026	5,514	4,943
Total Daily Admission Visits	3,510	3,618	4,232	5,450	0	1,130	1,250	1,236	1,145	1,140
Total Visits	4,622	5,095	5,599	6,719	13,155	7,895	5,592	7,262	6,659	6,083
Revenue Per Visit	\$7.77	\$8.40	\$8.26	\$9.32	\$11.48	\$22.22	\$24.27	\$21.24	\$21.00	\$22.21
Cost Per Visit	\$53.79	\$50.52	\$45.16	\$42.78	\$22.20	\$38.66	\$60.04	\$53.18	\$64.01	\$68.89